ONTARIO SAILING ASSOCIATION

FINANCIAL STATEMENTS

MARCH 31, 2025

HILBORN LLP

HILBORN LLP

Independent Auditor's Report

To the Members of Ontario Sailing Association

Opinion

We have audited the financial statements of Ontario Sailing Association (the "Association"), which comprise the statement of financial position as at March 31, 2025, and the statements of revenues and expenses - operating fund, revenues and expenses - restricted funds, changes in net assets, and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Association as at March 31, 2025, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Association in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the ability of the Association to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the financial reporting process of the Association.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

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Independent Auditor's Report (continued)

Auditor's Responsibilities for the Audit of the Financial Statements (continued)

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control of the Association.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Association to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Hilborn LLP

Toronto, Ontario
August 21, 2025

Chartered Professional Accountants
Licensed Public Accountants

ONTARIO SAILING ASSOCIATION

Statement of Financial Position

March 31	2025 $	2024 $
ASSETS		
Current assets		
Cash and short term investments (note 3)	**538,825**	495,525
Accounts receivable	**148,758**	153,002
Inventory	**14,049**	12,025
Prepaid expenses	**11,352**	13,064
	712,984	673,616
Restricted investments (note 4)	**117,584**	154,201
Long term investments (note 5)	**23,620**	119,618
Capital assets (note 6)	**110,913**	163,187
	965,101	1,110,622
LIABILITIES		
Current liabilities		
Accounts payable and accrued liabilities (note 11)	**180,861**	80,157
Deferred revenue (note 7)	**239,270**	244,864
	420,131	325,021
NET ASSETS		
Net assets invested in capital assets	**110,913**	163,187
Unrestricted net assets	**316,473**	468,213
Restricted funds (note 4)	**117,584**	154,201
	544,970	785,601
	965,101	1,110,622

The accompanying notes are an integral part of these financial statements

Approved on behalf of the Board:

Director

Director

ONTARIO SAILING ASSOCIATION

Statement of Revenues and Expenses - Operating Fund

Year ended March 31	2025 $	2024 $
Revenue		
Administration	**78,534**	40,848
Membership (note 9)	**437,571**	420,651
Leadership development	**267,540**	288,392
Participation development (note 9)	**122,617**	105,539
Athlete development (note 9)	**352,165**	376,936
Gain on sale of capital assets (note 6)	**1,337**	29,478
	1,259,764	1,261,844
Expenses		
Administration (schedule 1)	**460,008**	301,537
Membership (schedule 2)	**329,455**	329,505
Leadership development (schedule 3)	**243,845**	241,916
Participation development (schedule 4)	**115,542**	96,629
Athlete development (schedule 5)	**314,928**	317,930
	1,463,778	1,287,517
Excess of expenses over revenue for year	**(204,014)**	(25,673)

The accompanying notes are an integral part of these financial statements.

ONTARIO SAILING ASSOCIATION

Statement of Revenues and Expenses - Restricted Funds

Year ended March 31

	General Restricted Fund $	Hans Fogh Fund $	Alice Boston Fund $	Council of Commodores Fund $	2025 Total $	2024 Total $
Revenue						
Interest	-	1,867	1,161	-	3,028	2,539
Contributions	-	-	-	12,356	12,356	10,770
	-	1,867	1,161	12,356	15,384	13,309
Expenses						
Distributions	-	-	-	52,001	52,001	10,695
Excess of revenue over expenses	-	1,867	1,161	(39,645)	(36,617)	2,614
Net assets, beginning of year	50	69,547	19,826	64,778	154,201	151,587
Net assets, end of year (note 4)	50	71,414	20,987	25,133	117,584	154,201

The accompanying notes are an integral part of these financial statements

ONTARIO SAILING ASSOCIATION

Statement of Changes in Net Assets

Year ended March 31	Net assets invested in Capital Assets $	Unrestricted net assets $	Restricted Funds $	Total 2025 $
Balance, beginning of year	**163,187**	**468,213**	**154,201**	785,601
Excess of expenses over revenue for year	**(51,859)**	**(152,155)**	**(36,617)**	(240,631)
Purchase of capital assets	**4,259**	**(4,259)**	**-**	-
Disposal of capital assets	**(4,674)**	**4,674**	**-**	-
Balance, end of year	**110,913**	**316,473**	**117,584**	544,970

	Net assets invested in Capital Assets $	Unrestricted net assets $	Restricted Funds $	Total 2024 $
Balance, beginning of year	**158,350**	**501,337**	**151,587**	811,274
Excess of revenue over expenses (expenses over revenue) for year	**(36,865)**	**8,578**	**2,614**	(25,673)
Purchase of capital assets	**71,180**	**(71,180)**	**-**	-
Disposal of capital assets	**(29,478)**	**29,478**	**-**	-
Balance, end of year	**163,187**	**468,213**	**154,201**	785,601

The accompanying notes are an integral part of these financial statements

ONTARIO SAILING ASSOCIATION

Statement of Cash Flows

Year ended March 31	2025 $	2024 $
Cash flows from operating activities		
Excess of expenses over revenue for year	**(240,631)**	(25,673)
Adjustments to determine net cash provided by operating activities		
Gain on sale of capital assets	**(1,337)**	(29,478)
Amortization of capital assets	**55,975**	66,343
Accrued interest	**(126)**	-
	(186,119)	11,192
Change in non-cash working capital items		
Decrease (increase) in accounts receivable	**4,244**	(40,548)
Decrease (increase) in inventory	**(2,024)**	11,542
Decrease (increase) in prepaid expenses	**1,712**	(2,917)
Increase in accounts payable and accrued liabilities	**100,704**	18,781
Decrease in deferred revenue	**(5,594)**	(75,938)
	(87,077)	(77,888)
Cash flows from investing activities		
Net redemption (purchase) of restricted investments	**36,617**	(2,614)
Purchase of capital assets	**(4,259)**	(71,180)
Proceeds on disposal of capital assets	**1,895**	29,478
Redemption of long term investments	**119,618**	232,429
Purchase of long term investments	**(23,494)**	(119,618)
	130,377	68,495
Cash flows from financing activities		
Repayment of loan payable	**-**	(30,000)
Net change in cash	**43,300**	(39,393)
Cash and short term investments, beginning of year	**495,525**	534,918
Cash and short term investments, end of year	**538,825**	495,525

The accompanying notes are an integral part of these financial statements

ONTARIO SAILING ASSOCIATION

Schedules to Financial Statements

Year ended March 31

Schedule of administration **Schedule 1**

	2025 $	2024 $
Salaries (note 11)	**230,377**	123,617
Professional fees	**64,730**	26,172
Communications	**17,078**	15,909
Insurance	**37,534**	42,010
Meetings	**5,777**	4,801
Facilities	**44,276**	31,720
Telephone	**6,799**	6,874
Other	**44,788**	39,445
Amortization	**8,649**	10,989
	460,008	301,537

Schedule of membership **Schedule 2**

	2025 $	2024 $
Salaries	**154,391**	169,346
Product costs of goods sold	**68,902**	63,819
Participation fees	**100,151**	85,527
Fundraising	**2,741**	5,777
Trade shows and conferences	**3,270**	5,036
	329,455	329,505

Schedule of leadership development **Schedule 3**

	2025 $	2024 $
Salaries	**142,099**	120,175
Instructor development program	**91,693**	111,271
Conferences and workshops	**3,733**	7,695
Facilities	**6,320**	2,775
	243,845	241,916

The accompanying notes are an integral part of these financial statements

Schedules to Financial Statements (continued)

Year ended March 31

Schedule of participation development — **Schedule 4**

	2025 $	2024 $
Salaries	**67,637**	60,586
Cruising registration program	**27,039**	18,933
Amortization	**17,554**	17,110
Ontario Summer Games	**3,312**	-
	115,542	96,629

Schedule of athlete development expenses — **Schedule 5**

	2025 $	2024 $
Salaries	**227,239**	213,885
Travel	**47,882**	51,264
Boats and equipment	**7,911**	17,897
Facilities	**2,698**	3,235
Amortization	**20,219**	24,122
Paralympic training	**8,419**	4,013
Sanctioned events	**560**	3,514
	314,928	317,930

The accompanying notes are an integral part of these financial statements

March 31, 2025

Nature of operations

The Ontario Sailing Association (the "Association") was incorporated without share capital under the laws of Ontario.

The objectives of the Association are to generate interest in sailing particularly among young people in the Province of Ontario, promote sailboat racing events and encourage boating skill development.

1. **Significant accounting policies**

(a) **Basis of presentation**

Unrestricted net assets account for the day-to-day service delivery activities of the Association.

Net assets invested in capital assets comprises the net book value of the capital assets.

The operating fund is comprised of the unrestricted net assets and the net assets invested in capital assets.

The restricted funds are used for specific purposes and are not available for operating purposes. Description of the restricted funds are as follows:

Restricted funds

(i) General Restricted Fund

These funds are internally restricted and are not available for operating purposes without approval of the Board of Directors.

(ii) Hans Fogh Fund

Established in 2010, investment returns in the Hans Fogh Fund are to be used to support development of high performance athletes, coaches and officials in Ontario, as recommended by the Board of Directors and approved by the Fogh family.

(iii) Alice Boston Fund

Established in 2010, the Alice Boston Fund is to be used to support competitive sailing in the Sarnia area, as recommended by the Board of Directors and approved by the trustees as named by the Boston family.

(iv) Council of Commodores Fund

In 2016, the Association established the Council of Commodores Fund which is to be used to support the Council as approved by the Council.

1. **Significant accounting policies (continued)**

(b) **Revenue recognition**

Contributions

The Association follows the deferral method of accounting for contributions. Unrestricted grants and contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Restricted contributions are initially recorded as deferred revenue and are subsequently recognized as revenue in the period in which the related expenses are incurred. Grants approved but not received at the reporting date are accrued.

Membership

Membership fees are recognized as revenue when services are rendered and the revenue is earned. Membership fees received in advance are recorded as deferred revenue.

Participation, athlete, and leader development

Revenue from clinics, coaching and other income is recognized as revenue in the period in which the services are provided or the events take place. Revenue received in advance of the event date is recorded as deferred revenue on the Statement of Financial Position and will be recognized as income when it takes place.

Government assistance

Government assistance is recognized in income when the related expenses are incurred, the application to receive the funding has been made, there is reasonable assurance that the Association has complied or will comply with the conditions of the assistance and collection is reasonably assured.

(c) **Inventory**

Inventory consists of finished goods and is recorded at the lower of cost and net realizable value.

(d) **Capital assets**

Capital assets are recorded at cost. Contributed capital assets are recorded at fair market value at the date of contribution. The Association provides for amortization using the straight-line method at rates designed to amortize the cost of the capital assets over their estimated useful lives. The annual amortization rates are as follows:

Leasehold improvements	3 years
Furniture and fixtures	7 years
Computer equipment	3 years
Safety boats, motors and trailers	5 years
Sailboats	5 years
Vehicles	5 years
Website	3 years

1. **Significant accounting policies (continued)**

(e) **Financial instruments**

(i) **Measurement of financial statements**

The Association initially measures its financial assets and financial liabilities, except for related party financial instruments, at fair value adjusted by, in the case of a financial instrument that will not be measured at fair value, the amount of transaction costs directly attributable to the instrument.

The Association subsequently measures its financial assets and financial liabilities, at amortized cost, except for marketable securities, which are subsequently measured at fair value. Changes in fair value are recognized in net income in the period the change occurs.

Financial assets measured at amortized cost include cash and short term investments, accounts receivable, long term investment, and restricted investments.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities.

(ii) **Impairment**

At the end of each reporting period, the Association assesses whether there are any indications that a financial asset measured at amortized cost may be impaired. Objective evidence of impairment includes observable data that comes to the attention of the Association, including but not limited to the following events: significant financial difficulty of the issuer; a breach of contract, such as a default or delinquency in interest or principal payments; and bankruptcy or other financial reorganization proceedings.

When there is an indication of impairment, the Association determines whether a significant adverse change has occurred during the period in the expected timing or amount of future cash flows from the financial asset.

When the Association identifies a significant adverse change in the expected timing or amount of future cash flows from a financial asset, it reduces the carrying amount of the asset to the greater of the following:

- the present value of the cash flows expected to be generated by holding the financial asset discounted using a current market rate of interest appropriate to the financial asset; and
- the amount that could be realized by selling the assets or group of assets or group of financial assets at the balance sheet date.

1. **Significant accounting policies (continued)**

(e) **Financial instruments** (continued from previous page)

(ii) **Impairment** (continued from previous page)

Any impairment of the financial asset is charged to income in the period in which the impairment occurs.

When the extent of impairment of a previously written-down financial asset decreases and the decrease can be related to an event occurring after the impairment was recognized, the previously recognized impairment loss is reversed to the extent of the improvement, but not in excess of the impairment loss. The amount of the reversal is recognized in income in the period the reversal occurs.

(iii) **Related party financial instruments**

The Association initially measures its related party financial instruments as follows:

- at fair value if a derivative contract or quoted in an active market;
- at cost, determined using undiscounted cash flows excluding interest and dividend payments, less any impairment losses previously recognized by the transferor, if the financial instrument has repayment terms;
- at cost, determined using the amount of consideration transferred or received, if the financial instrument does not have repayment terms.

Subsequently, all related party financial instruments quoted in an active market and derivatives are measured at fair value. All other related party financial instruments are subsequently measured at cost less impairment.

Related party financial assets and liabilities that are forgiven are recognized in net income if the original transaction was in the normal course of operations, and within equity if the original transaction was not in the normal course of operations.

The Association initially measures nonfinancial items transferred in a related party transaction at the carrying amount, unless the transaction meets all of the following criteria, as defined in Section 3840, *Related Party Transactions*;

- the transaction has commercial substance,
- the change in ownership interests is substantive, and
- the amount of consideration is supported by independent evidence.

(f) **Contributed services**

Volunteer time is contributed during the year to assist the Association in carrying out its sailing events and activities. Because of the difficulty of determining their fair market value, contributed services are not recognized in the financial statements.

1. **Significant accounting policies (continued)**

(g) **Management estimates**

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent liabilities (if any) at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Such estimates are periodically reviewed and any adjustments necessary are reported in operations in the period in which they become known. Actual results could differ from these estimates.

Key areas where management has made estimates relate to the collectibility of accounts receivable and amortization periods for capital assets. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the year in which estimates are revised and in any future years affected.

2. **Financial instrument risk management**

Transactions in financial instruments may result in an entity assuming or transferring to another party one or more of the financial risks described below. The required disclosures provide information that assists users of financial statements in assessing the extent of risk related to the Association's financial instruments.

The financial instruments of the Association and the nature of the risks to which it may be subject are as follows:

	Risks				
			Market risk		
Financial instrument	Credit	Liquidity	Currency	Interest rate	Other price
Cash and short term investments	X			X	
Accounts receivable	X				
Long term investments	X			X	
Restricted investments	X			X	
Accounts payable and accrued liabilities		X			

2. **Financial instrument risk management (continued)**

Credit risk

The Association is exposed to credit risk resulting from the possibility that parties may default on their financial obligations, or if there is a concentration of transactions carried out with the same party, or if there is a concentration of financial obligations which have similar economic characteristics that could be similarly affected by changes in economic conditions, such that the Association could incur a financial loss. The Association does not hold directly any collateral as security for financial obligations of counterparties.

The maximum exposures of the Association to credit risk are as follows:

	2025 $	2024 $
Cash and short term investments	**538,825**	495,525
Accounts receivable	**148,758**	153,002
Long term investments	**23,620**	119,618
Restricted investments	**117,585**	154,201
	828,788	922,346

Credit risk associated with cash and short term investments, long term investments, and restricted investments is minimized substantially by ensuring that these assets are invested in financial obligations of major financial institutions that have been accorded investment grade ratings by a primary rating agency. An ongoing review is performed to evaluate changes in the status of the issuers of securities authorized for investment under the investment policy of the Association.

Credit risk associated with accounts receivable is reduced by monitoring member accounts receivable.

Liquidity risk

Liquidity risk is the risk that the Association cannot repay its obligations when they become due to its creditors. The Association has liquidity risk in accounts payable and accrued liabilities of $180,861 (2024 - $80,157).

The Association reduces its exposure to liquidity risk by preparing and monitoring detailed forecasts of cash flows from operations, anticipating investing and financing activities and holding assets that can be readily converted into cash.

2. **Financial instrument risk management (continued)**

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk is comprised of currency risk, interest rate risk and other price risk. The Association is exposed to market risk arising from its investments in cash and short term investments, restricted investments, and long term investment.

i) **Currency risk**

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Association does not hold any assets denominated in a foreign currency and thus is not exposed to currency risk.

ii) **Interest rate risk**

Interest rate risk is the risk that the Association has interest rate exposure on financial obligations that are variable based on the bank's prime rate. This exposure may have an effect on its earnings in future periods. The Association is not exposed to interest rate risk as their investments are in guaranteed investment securities at fixed interest rates.

iii) **Other price risk**

Other price risk refers to the risk that the fair value of financial instruments or future cash flows associated with the instruments will fluctuate because of changes in market prices (other than those arising from currency risk or interest rate risk), whether those changes are caused by factors specific to the individual instrument or its issuer or factors affecting all similar instruments traded in the market. The Association is not exposed to other price risk.

Changes in risk

There have been no significant changes in the Association's risk exposures from the prior year.

3. Cash and short term investments

	2025 $	2024 $
Cash	37,601	52,926
Guaranteed investment certificates	501,224	442,599
	538,825	495,525

The guaranteed investment certificates mature between April 2025 and January 2026 (2024 - July 2024 and January 2025), bear interest between 2.75% to 5.10% (2024 - between 4.19% and 4.60%) and are cashable at any time without penalty.

4. Restricted investments

	2025 $	2024 $
Restricted investments - General Restricted Fund	50	50
Restricted investments - Hans Fogh Fund	71,414	69,547
Restricted investments - Alice Boston Fund	20,987	19,826
Restricted investments - Council of Commodores	25,133	64,778
	117,584	154,201

The investments are recorded as non-current assets given the underlying contributions are to be used solely in accordance with restrictions stipulated by the related funds and are not available to fund general operations as disclosed in note 1(a).

5. Long term investments

The long term investment is one non-redeemable guaranteed investment certificate (2024 - two) maturing in July 2026 (2024 - May 2025) and bearing interest at 3.15% (2024 - 4.65%).

6. **Capital assets**

	2025		
	Cost	**Accumulated Amortization**	**Net Book Value**
	$	**$**	**$**
Leasehold improvements	**17,835**	**17,835**	**-**
Computer equipment	**39,637**	**35,698**	**3,940**
Furniture and fixtures	**8,652**	**8,194**	**458**
Safety boats, motors and trailers	**239,636**	**182,139**	**57,497**
Sailboats	**88,729**	**76,883**	**11,846**
Vehicles	**158,587**	**122,048**	**36,539**
Website	**32,000**	**31,367**	**633**
	585,076	**474,164**	**110,913**

	2024		
	Cost	**Accumulated Amortization**	**Net Book Value**
	$	**$**	**$**
Leasehold improvements	17,835	17,835	-
Computer equipment	37,052	34,498	2,554
Furniture and fixtures	8,652	8,011	641
Safety boats, motors and trailers	239,636	162,847	76,789
Sailboats	91,729	68,164	23,565
Vehicles	158,587	105,916	52,671
Website	32,000	25,033	6,967
	585,491	422,304	163,187

During the year, the Association sold capital assets for $1,895 (2024 - $29,478) and realized a total gain of $1,337 (2024 - $29,478). The gain has been recorded in unrestricted net assets.

7. **Deferred revenue**

	2025 $	2024 $
Balance - beginning of year	244,864	320,802
Contributions received	222,010	217,233
Amount recognized as revenue	(227,604)	(293,171)
Balance - end of year	239,270	244,864

	2025 $	2024 $
Program and membership fees	222,010	217,233
Restricted contributions	-	1,000
Capital contribution	17,260	26,631
	239,270	244,864

Deferred revenue consists of the following:

i) Program and membership fees in the amount of $222,010 (2024 - $217,233) paid in advance, which will be realized in the following fiscal year.

ii) Restricted contributions in the amount of $nil (2024 - $1,000) to be recorded as revenue in the year in which the related expenses are incurred.

iii) Capital contribution in the amount of $17,260 (2024 - $26,631) to be recorded as revenue over the same period and rate as the amortization on the capital assets the grants were used to purchase.

8. **Income taxes**

As the Association is a not-for-profit organization, it is not subject to income taxes.

9. **Ontario Ministry of Tourism, Culture and Sport**

The Association receives funding under the Ontario Amateur Sport Fund from the Ministry of Tourism, Culture and Sport to aid in the delivery of programs that support athletes, coaches, officials and volunteers. In 2025, the Association received and recognized revenues of $270,000 (2024 - $243,408) across various programs.

10. **Commitments**

During the year, the Association signed a lease renewal agreement effective September 1, 2024 to August 31, 2025. The minimum lease payments for fiscal 2026 are $11,260.

11. **Termination costs**

During the year, the Association incurred $121,048 of termination costs, of which $114,455 is included in accounts payable and accrued liabilities.

12. **Credit facility**

The Association has signed a credit facility agreement for a maximum borrowing of $100,000 bearing interest at prime plus 1.90%. The facility is secured by a non-redeemable GIC with a principal balance of $100,000. No amounts were withdrawn under this credit facility during the current year or the prior year.

HILBORN

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